

ILLINOIS TOLLWAY 2020 UPDATE



CAPITAL PROGRAM OVERVIEW

Taking care of existing system - \$4 billion

- Repair roads, bridges and interchanges

Illinois Route 390, I-490 Tollway - \$3.4 billion

- Provide access to O'Hare International Airport

Central Tri-State Tollway (I-294) - \$4 billion

- Reconstruct 22 miles at heart of the system

Jane Addams Memorial Tollway (I-90) - \$2.5 billion

- Rebuild and widen 62 miles with transit options

I-294/I-57 Interchange - \$719 million

- Connect two major interstates

CAPITAL PROGRAM GOALS



BUILD A 21ST CENTURY TRANSPORTATION SYSTEM



SAVE DRIVERS TIME AND MONEY



ADDRESS EXISTING SYSTEM NEEDS



DRIVE THE ECONOMIC ENGINE



DELIVER THE CLEANEST AND GREENEST PROGRAM

CAPITAL PROGRAM OVERVIEW

PROGRESS THROUGH 2019

- Spent about \$7 billion since the program began in 2012
- Completed I-294/I-57 Interchange Project – Phase 1
- Delivered \$2.5 billion I-90 Rebuilding and Widening Project
- Delivered Illinois Route 390 Tollway
- Reconstructed, rehabilitated or expanded seven maintenance facilities
- Completed systemwide roadway, bridge and ramp improvements; lighting upgrades; as well as landscaping, signage, noisewall and drainage work

REMAINING WORK

- Targeting nearly \$3 billion in spending in next three years
- Reconstruction of the Central Tri-State Tollway (I-294)
- Construction of the new I-490 Tollway
- Completion of the I-294/I-57 Interchange
- Construction and rehabilitation of facilities throughout the system
- Continue systemwide improvements to keep the Tollway's roadway network in a state of good repair

CENTRAL TRI-STATE (2019-2025)

\$4 billion investment for congestion-relief and regional mobility needs

Regional Benefits

- Congestion relief and increased travel time reliability
- Peak hour trips will experience an average of 20% shorter travel times
- New truck parking and improved freight mobility
- Regional stormwater solutions
- Coordination with communities to address access, safety, noise and economic opportunities



CENTRAL TRI-STATE (2019-2025)

\$4 billion investment for congestion-relief and regional mobility needs

Work Complete

- Removal of the O'Hare Oasis needed to widen between Balmoral Avenue and Wolf Road in Franklin Park

Work Underway

- Repairing, resurfacing and widening I-294 to five lanes between Balmoral Avenue and Wolf Road in Franklin Park
- Reconstructing the Mile Long Bridge
- Reconstructing the BNSF Bridge

Work Remaining

- Rebuilding and widening between North Avenue and I-55
- Reconfigure and improve the I-290/I-88 Interchange at I-294
- Rebuild and widen between I-55 and 95th Street
- Construct a new interchange at 88th/Cork Avenue

I-490 TOLLWAY (2019-2025)

Providing regional and western access to O'Hare

Work Complete

- New Illinois Route 390 Tollway carries east-west traffic between U.S. Route 20/Lake Street and Illinois Route 83

Work Underway

- New interchange at I-90
- Collector-distributor roads along I-90
- New interchange at Illinois Route 390

Work Remaining

- New I-490 Tollway connecting I-294, Illinois Route 390, I-90 and O'Hare
- New interchange at I-294
- New partial interchange on I-294 at County Line Road/North Avenue (Illinois Route 64)
- Touhy Avenue improvements

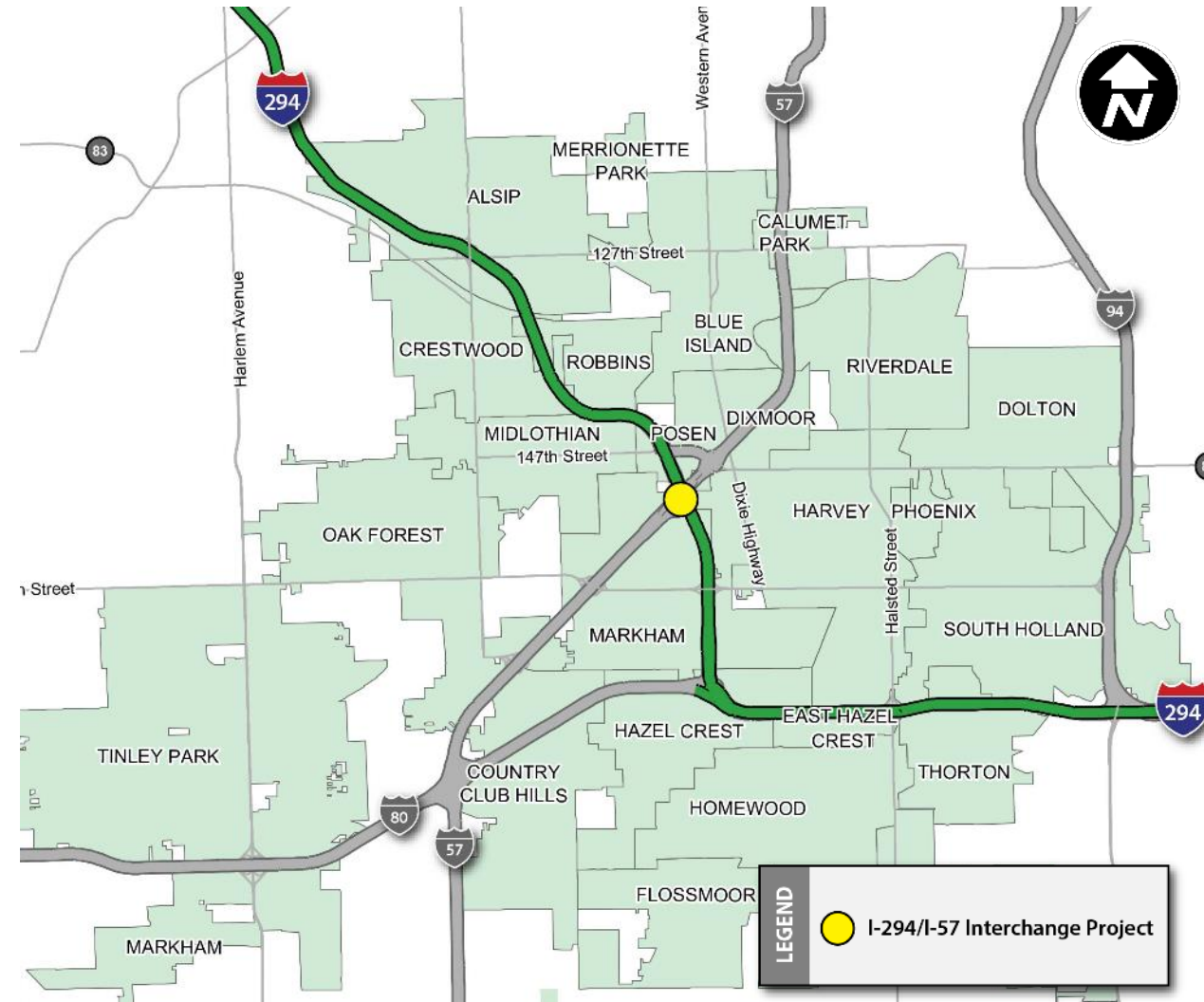
I-294/I-57 INTERCHANGE (2012-2014; 2019-2023)

Connecting two major interstates

Opening up access to relieve congestion along local routes, enhance economic development and improve regional mobility.

The completed interchange will:

- Provide complete access
- Support new opportunities for the south suburbs
- Advance efforts toward greater regional mobility



I-294/I-57 INTERCHANGE (2012-2014; 2019-2023)

Connecting two major interstates

Phase 1 Complete

- Completed in 2014
- Delivered 75% of project benefits
- Budgeted at \$380 million (jointly and equally funded by IDOT and the Tollway)

Phase 2 Underway

- **In Progress**
 - Widening and reconstructing the I-57 median
 - Northbound I-294 to northbound I-57 ramp
- **Remaining**
 - Southbound I-294 to northbound I-57 ramp
 - Southbound I-57 to northbound I-294 ramp
 - Southbound I-57 to southbound I-294 ramp

MODERNIZING FACILITIES



\$370 million commitment
2 LEED-Certified facilities
5 Expanded Facilities
5 Rehabilitated or Reconstructed facilities

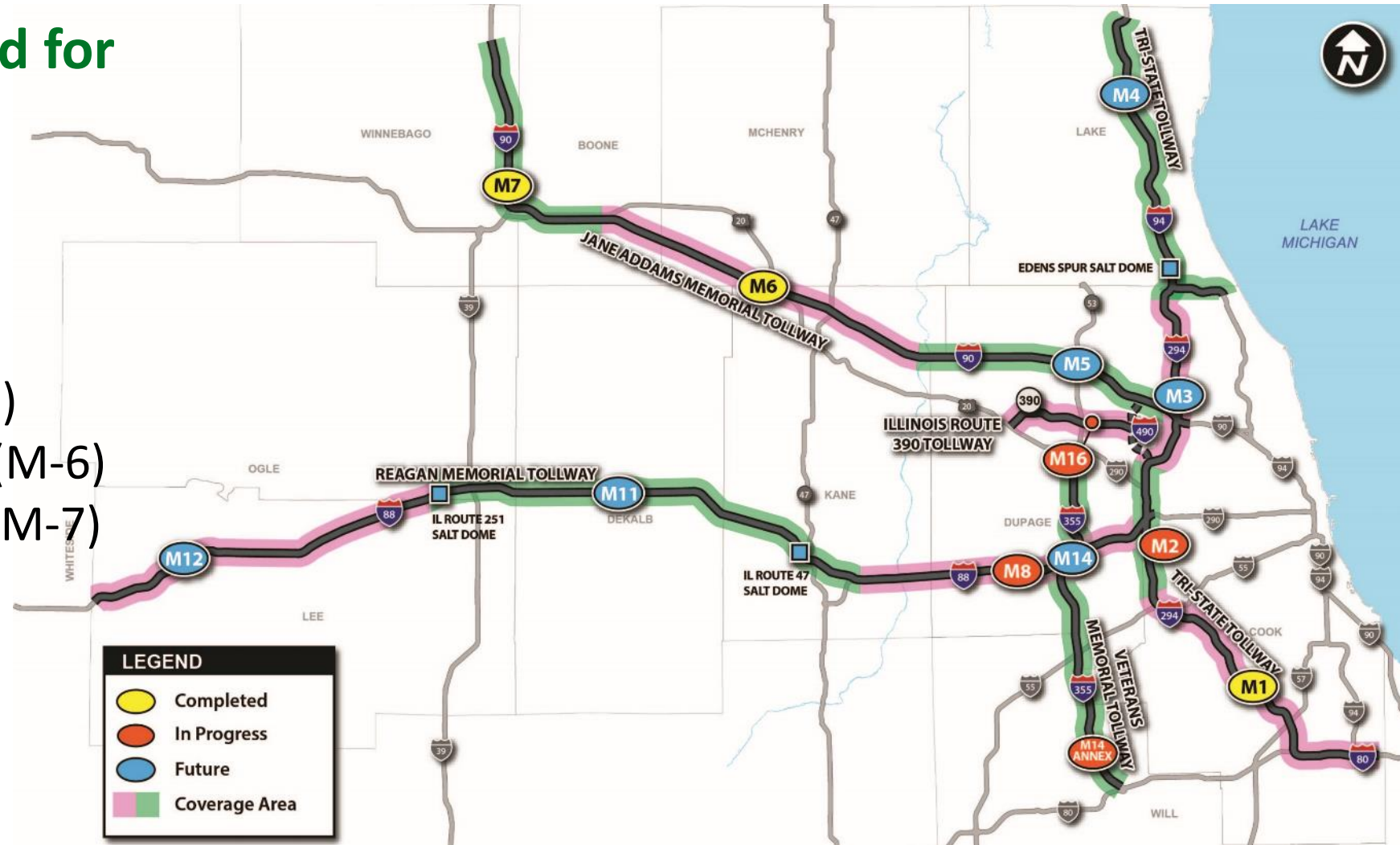
MODERNIZING FACILITIES

\$370 million programmed for maintenance facilities

- \$188.9 million invested
- \$123.0 million remain

Work Completed

- Reconstructed Alsip (M-1)
- Reconstructed Marengo (M-6)
- Reconstructed Rockford (M-7)



DIVERSITY AND COMPLIANCE



DIVERSITY PROGRAMS



SMALL BUSINESS INITIATIVE

POWERED BY THE ILLINOIS TOLLWAY

Creating Opportunities for Inclusion



EARNED CREDIT PROGRAM

POWERED BY THE ILLINOIS TOLLWAY

Putting your Best Bid Forward



PARTNERING for GROWTH

POWERED BY THE ILLINOIS TOLLWAY

Taking your Business to the Next Level



ConstructionWorks

POWERED BY THE ILLINOIS TOLLWAY

Teaching Trades, Building Careers



TECHNICAL ASSISTANCE

POWERED BY THE ILLINOIS TOLLWAY

Equipping Businesses for Success

UNBUNDLING

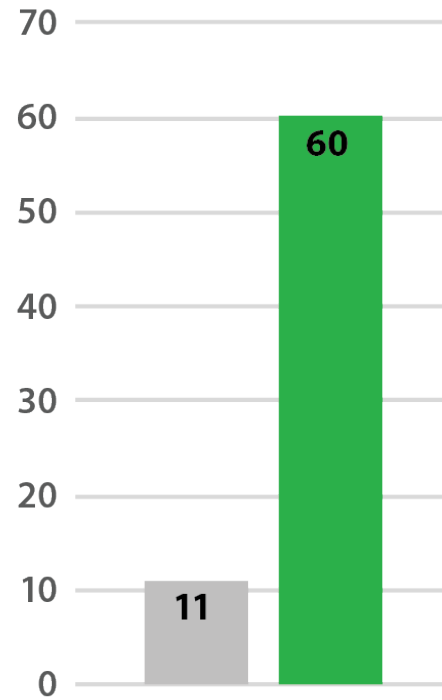
2020 Unbundled Construction Contracts

Point of Entry Range	2020 Original	2020 Revised
< \$1M	3	14
\$1M to \$5M	3	32
\$5M to \$10M	5	14
TOTALS	11	60

87%

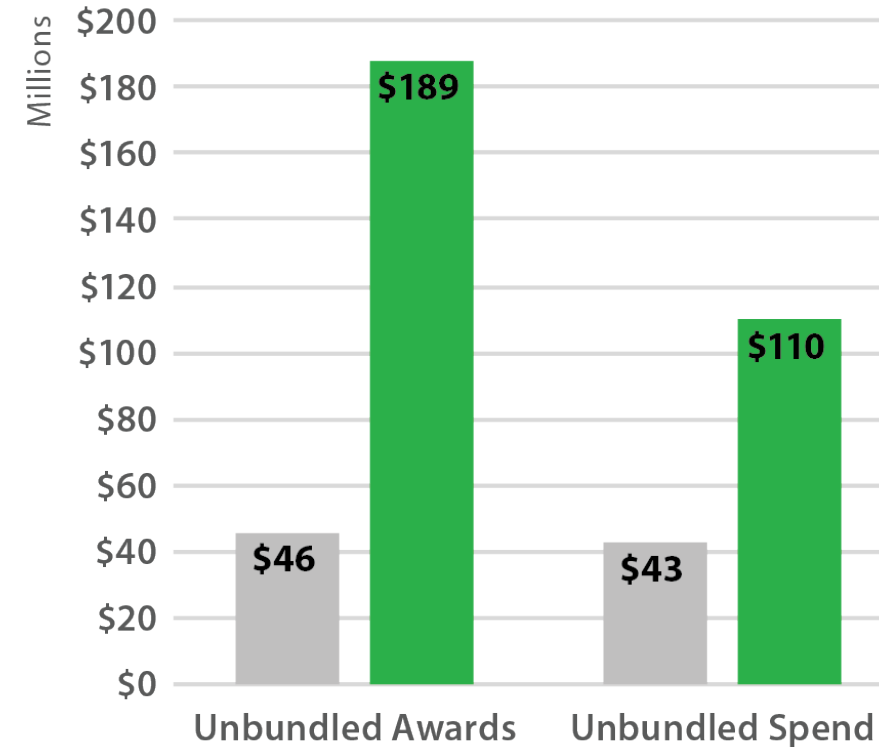
of the total number of advertisements in 2020 are unbundled as part of this effort

Number of Unbundled Advertisements



■ 2020 Original ■ 2020 Revised

Value of Unbundled Awards and Spend



■ 2020 Original ■ 2020 Revised

UNBUNDLING

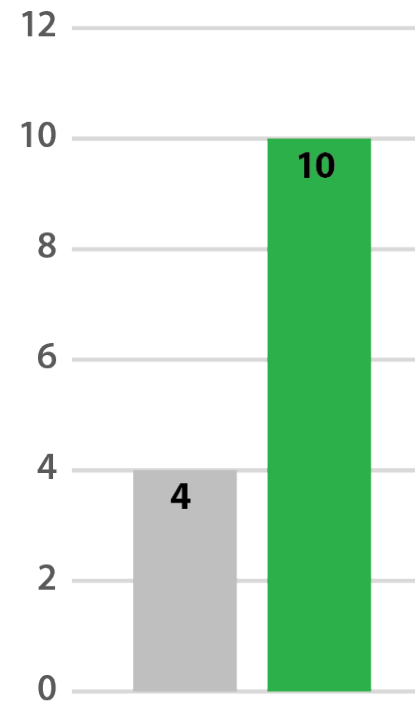
2020 Professional Services Opportunities

Point of Entry Range	2020 Original	2020 Revised
< \$2M*	2	4
\$2M to \$5M*	2	6
> \$5M	3	2
TOTALS	7	12

**Professional services advertisements under \$5 million are considered unbundled opportunities*

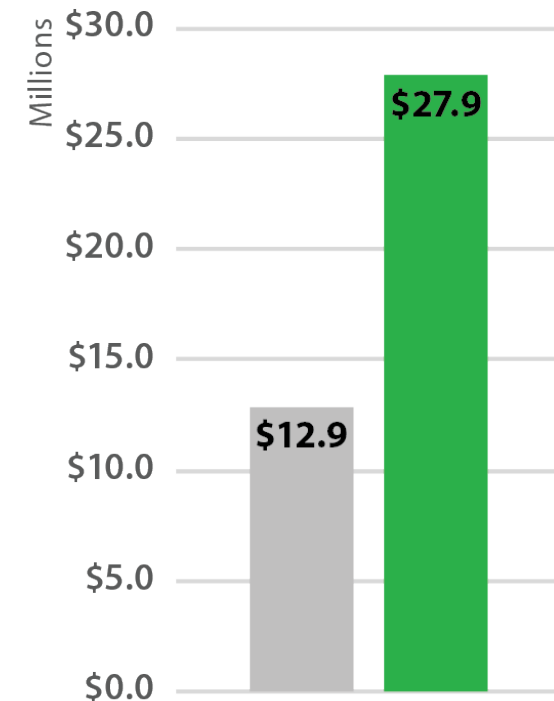
Unbundled contracting opportunities increased by
150%
 compared to original plan

Number of Unbundled Advertisements



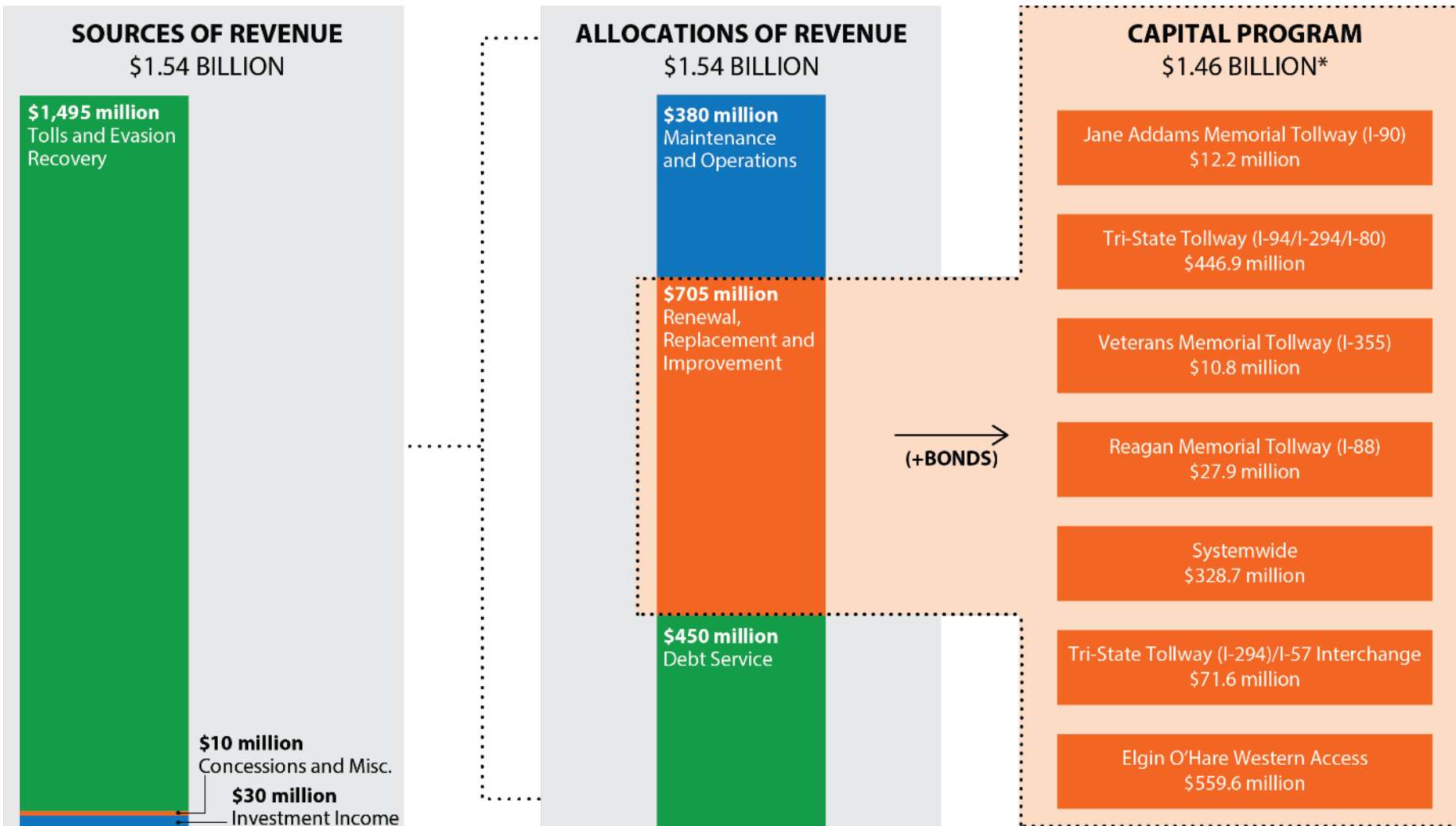
■ 2020 Original ■ 2020 Revised

Value of Unbundled Advertisements



■ 2020 Original ■ 2020 Revised

2020 BUDGET



**Funded by Renewal, Replacement and Improvement allocation, bond revenue and carry over from 2019 allocated funds.*



CREATING A SAFER ROADWAY



CREATING A SAFER ROADWAY

LED Lighting



New TL-5 Crash Test Barrier



Wrong-Way Pilot Program



Thank You



ILLINOIS TOLLWAY

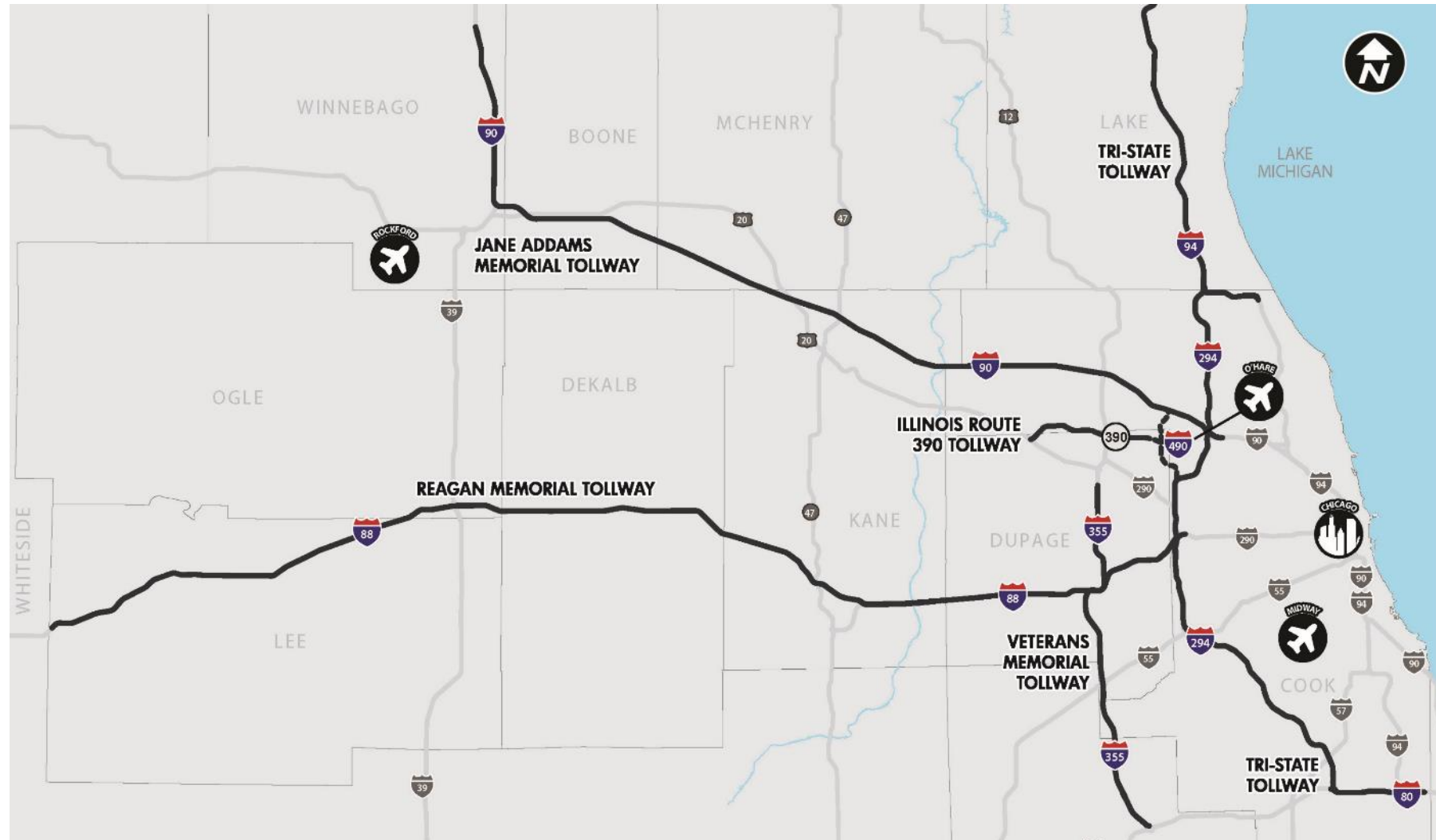
294 miles

2,291 lane miles

5 tollroads

12 counties

1.6 million daily drivers



2020 BUDGET

- Board of Directors approved a balanced 2020 Budget – \$1.54 billion in revenue to fund maintenance and operations, debt service transfers and capital investments
- \$1.46 billion commitment in capital spending,
- Funding for the ninth year of *Move Illinois*
- Plans to issue \$500 million in new bonds in 2020 for new and future capital investments
- A user-fee system that receives no state or federal funds for maintenance and operations

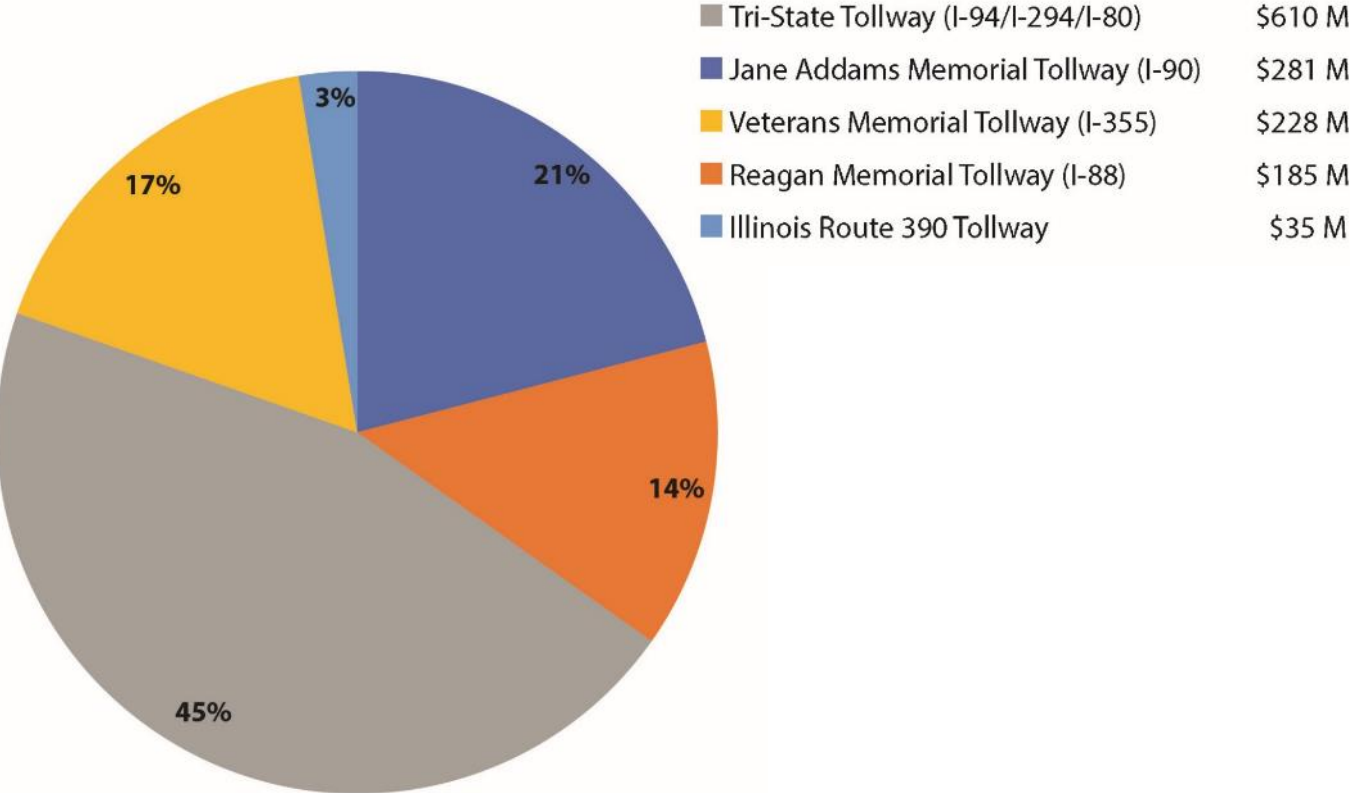


TOLL REVENUE BREAKDOWN

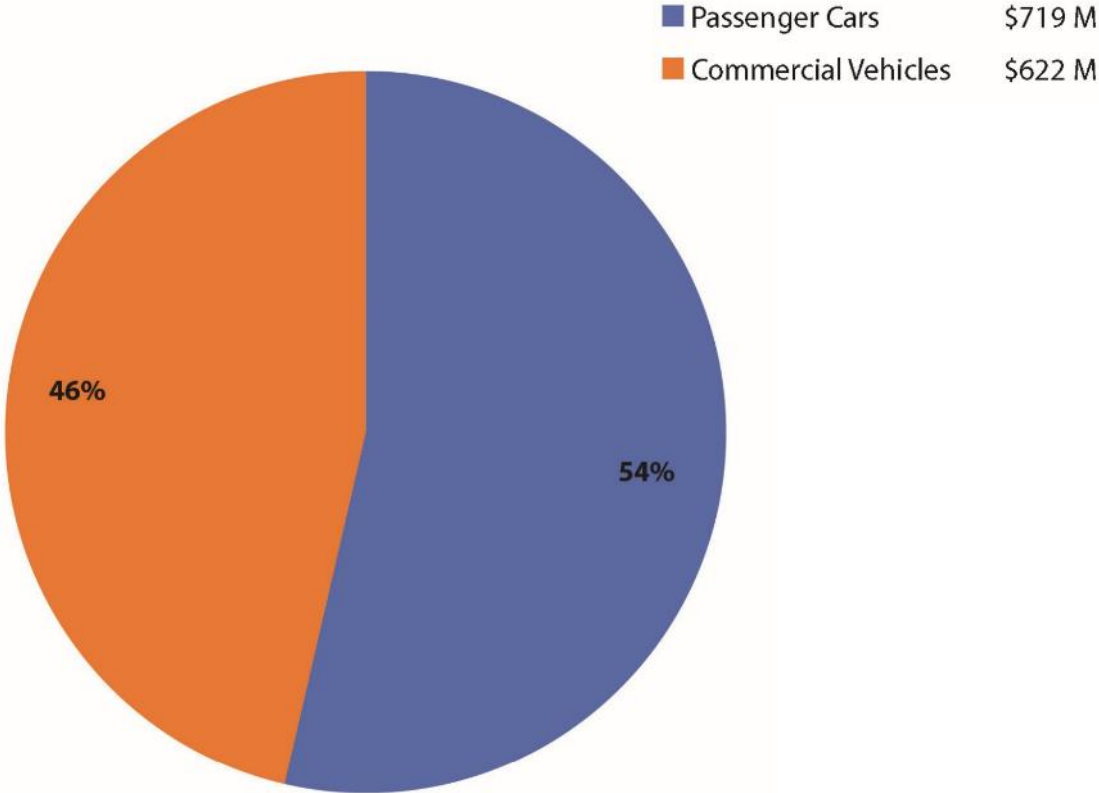


TOLL REVENUE BREAKDOWN

2018 TOLL REVENUE BY CORRIDOR



2018 TOLL REVENUE BY VEHICLE CLASS





MOVE ILLINOIS

15-year, \$14 billion capital program

The Illinois Tollway's 15-year, \$14 billion capital program, *Move Illinois: The Illinois Tollway Driving the Future*, will improve mobility, relieve congestion, reduce pollution, create as many as 120,000 jobs and link economies across the Midwest region.

CENTRAL TRI-STATE (2019-2025)

\$4 billion investment for congestion-relief and regional mobility needs



The Illinois Tollway is constructing two new, wider bridge structures to replace The Mile Long Bridge carrying drivers over two major railroads, three water resources and local roads, and over a major distribution center for UPS and Burlington Northern Santa Fe (BNSF) Railway. The bridge is a critical piece of infrastructure to the 22-mile Central Tri-State Tollway (I-294), which serves more than 220,000 vehicles daily and supports 43,000 direct and indirect jobs.

I-490 TOLLWAY (2019-2025)

Providing regional and western access to O'Hare



Save drivers \$145 million in time and fuel annually by 2040

Reduced delays by 24% on local roads

Accommodate three times as many vehicles per day as local roads carry now

More than 7 minutes less travel time between west side of O'Hare and Lake Street – a savings of 25%



I-294/I-57 INTERCHANGE (2012-2014; 2019-2023)

Connecting two major interstates

\$719 million partnership with IDOT
25 travel hours saved annually
76,000 daily vehicles
\$4 million fuel savings

UNBUNDLING



The Illinois Tollway is committed to finding opportunities for companies to grow their business as part of the *Move Illinois* Program. By unbundling both professional services and construction projects, the Tollway identifies new opportunities for firms of all sizes, as well as increasing competition. This process also provides a mechanism to grow and graduate existing firms from a sub assignment to a prime contracting position.

DIVERSITY AND COMPLIANCE

Diversity

Since the start of *Move Illinois* in 2012, the Tollway has committed nearly \$2 billion to small, diverse and veteran firms, or more than 29% of the \$6.9 billion invested in the system. While these results are impactful, the Tollway is determined to expand the next generation of entrepreneurs looking to build and expand in the heavy highway business and build capacity.

Goals

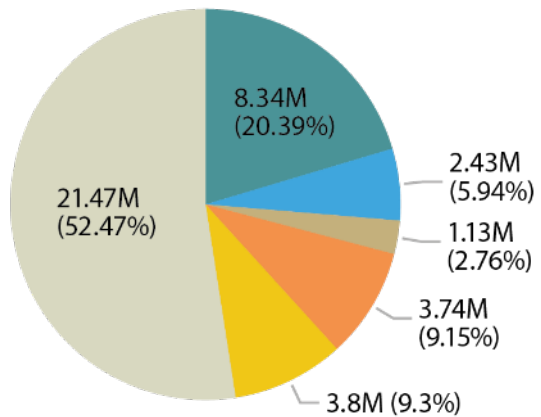
- Increasing goals
- Improving Technical Assistance Program
- Launching new Disparity Study
- Allowing CDB qualified firms to bid on vertical construction projects
- Recruiting new firms to pursue Tollway projects
- Encouraging diverse firms to register as small businesses



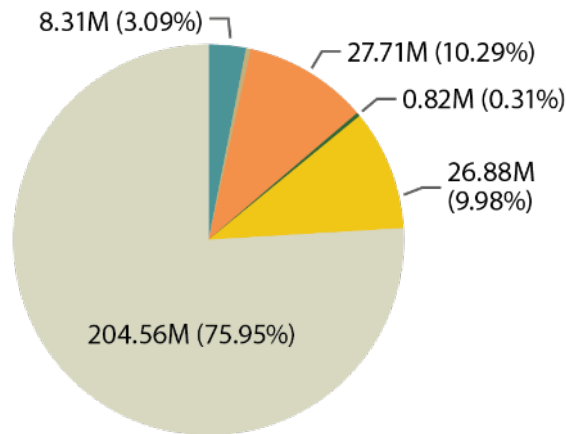
DIVERSITY AND COMPLIANCE

Diversity Numbers

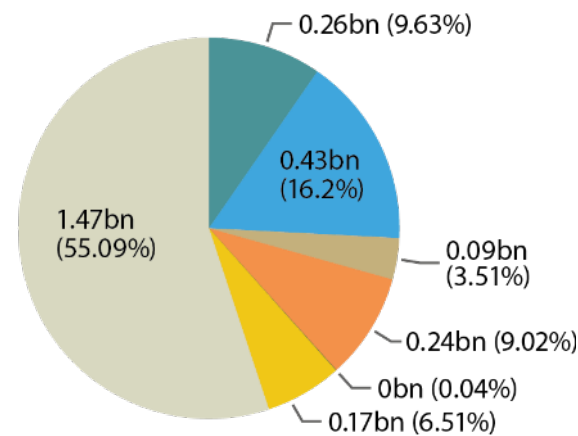
**Construction Awards
(2013-2018)**



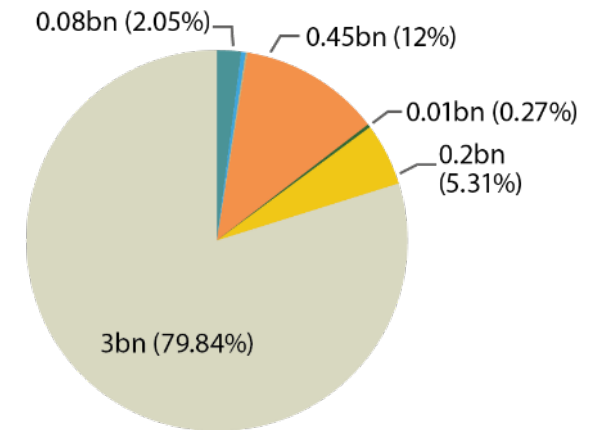
**Professional Awards
(2013-2018)**



**Construction Awards
(2019 Q3/Q4)**



**Professional Awards
(2019 Q3/Q4)**



African American
 Hispanic
 Asian Pacific
 Non-Diversity
 Asian American
 Native American
 Women (Caucasian)



DIVERSITY AND COMPLIANCE

Procurement and Compliance

The Illinois Tollway is taking strides towards strengthening the procurement and contract compliance process by consolidating and streamlining procurement efforts throughout the agency. These efforts include the following:

- Centralizing procurement by consolidating design, construction, goods and services into an integrated, more efficient and effective procurement department.
- Revising procurement processes and procedures to increase transparency, accountability and inclusion of small and diverse businesses.
- Implementing a comprehensive contract compliance program with increased monitoring and tracking of diversity goal commitments, enforcement of prevailing wage payments, and increased vendor assistance and training to ensure compliance with Tollway contract requirement.

